



Hinckley & Bosworth  
Borough Council

# Capital & Revenue Estimates



2026/2027

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## Summary of Council Tax Charges 2026/27

### Council Tax 2026/27

	Total £	Council Tax at Band D £
HBBC Budget Requirement 2026/27 Excluding Special Expenses and Parish precepts	17,129,693	
LESS:		
National Non-Domestic Rates Baseline	(9,737,870)	
National Non-Domestic Rates retained above the baseline	(474,426)	
Collection Fund Surplus	55,930	
Homelessness, Rough Sleeping and Domestic Abuse Transitional Protections	(573,188)	
	(533,966)	
Council Taxpayer	<u>5,866,173</u>	
Divided by Taxbase 40,554.5 =		
Borough Wide Council Tax		144.65
Special Expenses	785,541	<u>19.37</u>
Total Borough Council		<u>164.02</u>
PLUS:		
Parishes	3,241,530	79.93
Leicestershire County Council	70,231,809	1,731.79
Combined Fire Authority	3,716,933	91.65
Police & Crime Commissioner for Leicestershire	12,784,003	<u>315.23</u>
Council Tax All Services 2026/27	<u>96,625,989</u>	<u>2,382.62</u>

£2,382.62 represents the Average Band D Council Tax payable to cover all Borough Council, Special Expense, Parish Council, County Council, Fire and Police Services. This average represents a 3.41% Increase on 2025/26

### Budget Requirement 2026/27

	£
HBBC Excluding Special Expenses	17,129,693
Special Expenses Area (net)	<u>785,541</u>
Total HBBC	17,915,234
Parish Councils	<u>3,241,530</u>
Budget Requirement 2026/27	<u>21,156,764</u>

**Summary Of Council Tax Charges (Band D Council Tax 2026/27)**

Parish	Parish/ Special Expenditure £	Tax Base	Parish/ Special Expenses £p	Leics. County Council £p	Combined Fire Authority £p	Leics. Police Authority £p	Borough Wide Services £p	Total Council Tax £p
Hinckley	785,541	11,382.7	69.01	1,731.79	91.65	315.23	144.65	2,352.33
Bagworth & Thornton	124,814	1,015.2	122.95	1,731.79	91.65	315.23	144.65	2,406.27
Barlestone	110,134	850.7	129.46	1,731.79	91.65	315.23	144.65	2,412.78
Barwell	310,240	2,782.4	111.50	1,731.79	91.65	315.23	144.65	2,394.82
Burbage	507,892	6,182.5	82.15	1,731.79	91.65	315.23	144.65	2,365.47
Cadeby	6,250	111.1	56.26	1,731.79	91.65	315.23	144.65	2,339.58
Carlton	16,000	179.9	88.94	1,731.79	91.65	315.23	144.65	2,372.26
Dadlington & Sutton	36,478	243.2	149.99	1,731.79	91.65	315.23	144.65	2,433.31
Cheney	194,779	1,818.1	107.13	1,731.79	91.65	315.23	144.65	2,390.45
Desford	462,547	3,500.1	132.15	1,731.79	91.65	315.23	144.65	2,415.47
Earl Shilton	356,895	2,634.7	135.46	1,731.79	91.65	315.23	144.65	2,418.78
Groby	30,605	325.2	94.11	1,731.79	91.65	315.23	144.65	2,377.43
Higham on the Hill	44,392	494.1	89.84	1,731.79	91.65	315.23	144.65	2,373.16
Kirkby Mallory, Peckleton & Stapleton	142,801	973.0	146.76	1,731.79	91.65	315.23	144.65	2,430.08
Market Bosworth	195,992	1,745.9	112.26	1,731.79	91.65	315.23	144.65	2,395.58
Markfield	23,125	227.0	101.87	1,731.79	91.65	315.23	144.65	2,385.19
Nailstone	117,139	1,119.0	104.68	1,731.79	91.65	315.23	144.65	2,388.00
Newbold Verdon	8,401	94.8	88.62	1,731.79	91.65	315.23	144.65	2,371.94
Osbaston	256,280	1,634.3	156.81	1,731.79	91.65	315.23	144.65	2,440.13
Ratby	56,620	451.3	125.46	1,731.79	91.65	315.23	144.65	2,408.78
Shackerstone	35,000	579.5	60.40	1,731.79	91.65	315.23	144.65	2,343.72
Sheepy	20,043	291.6	68.73	1,731.79	91.65	315.23	144.65	2,352.05
Stanton Under Bardon	99,400	884.0	112.44	1,731.79	91.65	315.23	144.65	2,395.76
Stoke Golding	32,587	388.5	83.88	1,731.79	91.65	315.23	144.65	2,367.20
Twycross	53,115	645.7	82.26	1,731.79	91.65	315.23	144.65	2,365.58
Witherley								
<b>Total</b>	<b>4,027,071</b>	<b>40,554.5</b>						
<b>Average</b>			<b>99.30</b>	<b>1,731.79</b>	<b>91.65</b>	<b>315.23</b>	<b>144.65</b>	<b>2,382.62</b>

**Council Tax 2026/27**

Valuation Band Proportion Of Band D	A 6/9 £p	B 7/9 £p	C 8/9 £p	D 9/9 £p	E 11/9 £p	F 13/9 £p	G 15/9 £p	H 18/9 £p
<b>Parish</b>								
Hinckley	1,568.22	1,829.61	2,090.96	2,352.33	2,875.07	3,397.81	3,920.54	4,704.66
Bagworth & Thornton	1,604.17	1,871.55	2,138.90	2,406.27	2,940.99	3,475.72	4,010.43	4,812.54
Barlestone	1,608.52	1,876.62	2,144.70	2,412.78	2,948.95	3,485.13	4,021.29	4,825.56
Barwell	1,596.54	1,862.65	2,128.73	2,394.82	2,927.00	3,459.19	3,991.35	4,789.64
Burbage	1,576.98	1,839.82	2,102.64	2,365.47	2,891.13	3,416.79	3,942.44	4,730.94
Cadeby	1,559.71	1,819.68	2,079.63	2,339.58	2,859.48	3,379.39	3,899.28	4,679.16
Carlton	1,581.50	1,845.10	2,108.68	2,372.26	2,899.42	3,426.60	3,953.75	4,744.52
Dadlington & Sutton	1,622.20	1,892.59	2,162.95	2,433.31	2,974.04	3,514.78	4,055.51	4,866.62
Cheney	1,593.63	1,859.26	2,124.85	2,390.45	2,921.66	3,452.88	3,984.08	4,780.90
Desford	1,610.31	1,878.72	2,147.09	2,415.47	2,952.24	3,489.02	4,025.77	4,830.94
Earl Shilton	1,612.52	1,881.29	2,150.03	2,418.78	2,956.28	3,493.79	4,031.29	4,837.56
Groby	1,584.95	1,849.13	2,113.27	2,377.43	2,905.74	3,434.07	3,962.37	4,754.86
Higham on the Hill	1,582.11	1,845.81	2,109.48	2,373.16	2,900.53	3,427.90	3,955.26	4,746.32
Kirkby Mallory, Peckleton & Stapleton	1,620.05	1,890.08	2,160.08	2,430.08	2,970.10	3,510.12	4,050.13	4,860.16
Market Bosworth	1,597.05	1,863.24	2,129.41	2,395.58	2,927.92	3,460.28	3,992.62	4,791.16
Markfield	1,590.12	1,855.16	2,120.17	2,385.19	2,915.23	3,445.28	3,975.31	4,770.38
Nailstone	1,592.00	1,857.35	2,122.67	2,388.00	2,918.66	3,449.34	3,979.99	4,776.00
Newbold Verdon	1,581.29	1,844.86	2,108.39	2,371.94	2,899.03	3,426.14	3,953.22	4,743.88
Osbaston	1,626.75	1,897.90	2,169.01	2,440.13	2,982.38	3,524.64	4,066.88	4,880.26
Ratby	1,605.85	1,873.51	2,141.14	2,408.78	2,944.06	3,479.35	4,014.62	4,817.56
Shackerstone	1,562.47	1,822.91	2,083.31	2,343.72	2,864.54	3,385.37	3,906.18	4,687.44
Sheepy	1,568.03	1,829.39	2,090.72	2,352.05	2,874.73	3,397.41	3,920.08	4,704.10
Stanton Under Bardon	1,597.17	1,863.39	2,129.57	2,395.76	2,928.15	3,460.55	3,992.93	4,791.52
Stoke Golding	1,578.13	1,841.17	2,104.18	2,367.20	2,893.24	3,419.29	3,945.32	4,734.40
Twycross	1,577.05	1,839.91	2,102.74	2,365.58	2,891.26	3,416.95	3,942.62	4,731.16
Witherley								



## Special Expenses Estimates 2026/27

	2025/26 ORIGINAL ESTIMATE £	2025/26 REVISED ESTIMATE £	2026/27 ORIGINAL ESTIMATE £
<b>Special Expenses (HINCKLEY)</b>			
Urban parks	619,661	627,661	625,885
Cemeteries	202,259	202,259	199,270
Contribution towards Car parking	33,100	33,100	33,100
Proms in the Park	11,220	11,220	12,300
Hinckley Town Centre Christmas Lights	2,000	2,000	2,000
Hinckley West Neighbourhood Watch	6,000	6,000	6,000
	<b>874,240</b>	<b>882,240</b>	<b>878,555</b>
Contribution to/(from) Reserves	12,550	11,900	11,900
Contribution to/(from) Balances	(62,275)	(73,522)	(61,661)
<b>Net Expenditure</b>	<b>824,515</b>	<b>820,618</b>	<b>828,794</b>
Contributions from S106 Reserves	(47,150)	(43,253)	(43,253)
<b>Budget Requirement</b>	<b>777,365</b>	<b>777,365</b>	<b>785,541</b>
Taxbase	40,132.4	40,132.4	40,554.5
<b>Band D Council Tax</b>	<b>19.37</b>	<b>19.37</b>	<b>19.37</b>
<b><u>Balances</u></b>			
<b>Balance B/Fwd</b>	(209,514)	(230,333)	(156,811)
Cont to Balances	62,275	73,522	61,661
<b>Balance (Deficit) c/fwd</b>	<b>(147,239)</b>	<b>(156,811)</b>	<b>(95,150)</b>
<b><u>Reserves</u></b>			
<b>Balance B/Fwd</b>	(249,847)	(294,400)	(248,224)
Cont to Reserves	(45,000)	(45,000)	(45,000)
Use if Reserves Revenue	32,450	33,100	33,100
Use of Reserves Capital	79,530	58,076	48,740
<b>Balance (Deficit) c/fwd</b>	<b>(182,867)</b>	<b>(248,224)</b>	<b>(211,384)</b>

## General Fund Revenue Estimates Summary 2026/27

	2025/26 ORIGINAL ESTIMATE £	2025/26 LATEST ESTIMATE £	2026/27 ORIGINAL ESTIMATE £
<b>General Fund</b>			
Corporate, Support & Street Scenes Services	8,940,179	9,028,488	9,081,260
Community Services & Development Services	8,072,614	9,177,807	10,387,010
<b>TOTAL SERVICE EXPENDITURE</b>	<b>17,012,793</b>	<b>18,206,295</b>	<b>19,468,270</b>
Less Special Expenses - Hinckley			
Parks	619,661	627,661	625,885
Cemeteries	202,259	202,259	199,270
Contribution towards Car parking	33,100	33,100	33,100
Proms in the Park	11,220	11,220	12,300
Hinckley Town Centre Christmas Lights	2,000	2,000	2,000
Hinckley West Neighbourhood Watch	6,000	6,000	6,000
<b>Special Expenses Total (gross)</b>	<b>874,240</b>	<b>882,240</b>	<b>878,555</b>
Special Expenses brought down	(874,240)	(882,240)	(878,555)
Capital Accounting Adjustment	(823,853)	(823,853)	(645,378)
External Interest Paid /(Received)	633,104	358,104	949,656
IAS 19 Adjustment	(1,610,720)	(1,610,720)	71,000
Transfer to (from) unapplied grants	(27,840)	(995,904)	(27,840)
Carry forwards from prior year	0	(141,998)	0
Transfer to Reserves	260,000	341,000	475,000
Use of Reserves	(743,292)	(743,292)	(2,730,694)
Transfer (from) / to General Balances	314,921	433,481	448,234
<b>HBBC Budget Requirement</b>	<b>14,140,873</b>	<b>14,140,873</b>	<b>17,129,693</b>

## General Fund Revenue Estimates – Directorate Summaries 2025/26 & 2026/27

### Corporate & Street Scene Services

	2025/26 Original Estimate £	2025/26 Latest Estimate £	2026/27 Original Estimate £
Corporate Management	1,660,374	1,678,897	1,299,970
Corporate Management (Civic)	52,586	54,786	53,620
Council Tax / NNDR	693,485	693,485	709,340
Council Tax Support	518,200	518,200	523,590
General Grants	(1,808,660)	(1,807,434)	(907,754)
Register and Borough Elections	403,820	403,820	373,910
Benefits Fraud and Rent Allowances	349,906	386,906	393,910
Public Conveniences	67,781	67,781	65,380
Industrial Estates	(295,145)	(295,145)	(298,470)
Misc Property	91,306	92,506	118,680
UK Shared Prosperity Fund	7,210	7,210	0
DSO Grounds Maintenance	297,269	297,269	361,019
Allotments	4,940	4,940	7,690
Cemeteries	239,159	239,159	229,280
Countryside Management	213,647	232,315	211,750
Parks	1,056,008	1,063,133	1,090,945
Recycling	1,354,042	1,151,244	2,239,182
Refuse Collection	2,004,491	1,827,491	1,819,767
Street Cleansing	1,483,829	1,483,829	1,435,662
Waste Business Improvements	(36,000)	(36,000)	(36,000)
Car Parks	194,912	194,912	147,937
Asset Management	0	0	0
Communications & Promotion	2,910	2,910	16,040
Council Offices	237,123	237,123	319,850
Finance Support	0	15,000	69,420
Health & Safety	0	0	0
I.T. Support	54,437	72,557	97,010
Legal	0	170,000	149,860
Performance & Scrutiny	0	0	0
Corporate Support Team	0	5,000	0
Human Resources	92,549	97,549	75,890
Committee Services	0	0	74,020
Customer Contact Centre	0	0	0
Impact of in Year Budget Monitoring Salaries	0	169,045	0
<b>Total for Corporate &amp; Street Scene Services</b>	<b>8,940,179</b>	<b>9,028,488</b>	<b>10,641,498</b>

## Community & Development Services

	<b>2025/26 Original Estimate</b>	<b>2025/26 Latest Estimate</b>	<b>2026/27 Original Estimate</b>
	<b>£</b>	<b>£</b>	<b>£</b>
DSO Housing Repairs	215,912	215,912	245,970
Contribution to Housing Rev Ac	20,000	20,000	20,000
Forest Road Garages	(5,150)	(5,150)	(5,190)
Homelessness	1,007,509	1,699,509	2,170,980
Housing Strategy	88,886	88,886	79,810
Private Sector Housing	758,437	914,484	629,990
Children and Young People	74,950	74,950	72,530
CCTV	195,443	217,443	185,730
Community Safety	853,058	1,108,776	975,622
Creative Communities	141,099	141,099	81,450
Leisure Centre	(485,209)	(502,209)	(514,100)
Leisure Promotion	78,754	78,754	93,390
Sports Development	327,360	370,887	325,130
Highways Miscellaneous	153,959	127,959	118,480
Markets	126,745	136,745	139,631
Climate Change	58,670	58,670	81,200
Emergency Planning	81,118	81,118	83,920
Local Land Charges	35,170	35,170	35,790
Dog Warden Service	69,367	69,367	67,027
Environmental Health	1,145,832	1,150,257	1,007,460
Land Drainage	55,390	55,390	47,340
Licences	180,721	180,721	127,420
Pest Control	69,386	69,386	88,984
Building Inspection	179,679	166,679	178,760
Community Planning	249,685	258,551	262,170
Development Control	804,885	560,885	594,060
Economic Development	513,214	521,214	520,810
Environmental Initiatives	1,320	1,320	1,320
Planning Policy	1,076,424	1,345,034	1,111,088
Impact of in Year Budget Monitoring Salaries	0	(64,000)	0
<b>Total for Community &amp; Development Services</b>	<b>8,072,614</b>	<b>9,177,807</b>	<b>8,826,772</b>
<b>Total General Fund Service Expenditure</b>	<b>17,012,793</b>	<b>18,206,295</b>	<b>19,468,270</b>

## General Fund Revenue Estimates – Directorate Detail 2025/26 and 2026/27

### Corporate & Street Scene Services

	2025/26 Original Estimate £	2025/26 Latest Estimate £	2026/27 Original Estimate £
<b>Corporate Management</b>			
a Employees	1,300,664	1,347,187	767,990
e Transport Related Expenditure	700	700	1,760
g Supplies & Services	737,197	754,197	814,090
n Central & Administrative Expenditure	671,374	671,374	666,820
q Capital Charges	0	0	0
r Revenue Income	(137,700)	(182,700)	(11,500)
y Holding Accounts	(911,861)	(911,861)	(939,190)
<b>Total for Corporate Management</b>	<b>1,660,374</b>	<b>1,678,897</b>	<b>1,299,970</b>
<b>Corporate Management (Civic)</b>			
g Supplies & Services	23,186	25,386	23,210
n Central & Administrative Expenditure	29,400	29,400	30,410
r Revenue Income	0	0	0
<b>Total for Corporate Management (Civic)</b>	<b>52,586</b>	<b>54,786</b>	<b>53,620</b>
<b>Council Tax / NNDR</b>			
a Employees	1,938	1,938	2,130
g Supplies & Services	801,867	801,867	811,190
n Central & Administrative Expenditure	221,620	221,620	227,960
r Revenue Income	(331,940)	(331,940)	(331,940)
<b>Total for Council Tax / NNDR</b>	<b>693,485</b>	<b>693,485</b>	<b>709,340</b>
<b>Council Tax Support</b>			
g Supplies & Services	503,360	503,360	508,390
n Central & Administrative Expenditure	14,840	14,840	15,200
r Revenue Income	0	0	0
<b>Total for Council Tax Support</b>	<b>518,200</b>	<b>518,200</b>	<b>523,590</b>
<b>General Grants</b>			
g Supplies & Services	215,264	216,490	121,250
n Central & Administrative Expenditure	390	390	310
q Capital Charges	159,000	159,000	134,000
r Revenue Income	(2,183,314)	(2,183,314)	(1,163,314)
<b>Total for General Grants</b>	<b>(1,808,660)</b>	<b>(1,807,434)</b>	<b>(907,754)</b>
<b>Register and Borough Elections</b>			
a Employees	184,252	184,252	177,500
e Transport Related Expenditure	1,580	1,580	2,330
g Supplies & Services	74,128	74,128	68,880
n Central & Administrative Expenditure	156,340	156,340	138,640
q Capital Charges	1,320	1,320	1,320
r Revenue Income	(13,800)	(13,800)	(14,760)
<b>Total for Register and Borough Elections</b>	<b>403,820</b>	<b>403,820</b>	<b>373,910</b>

## Corporate & Street Scene Services

	<b>2025/26 Original Estimate £</b>	<b>2025/26 Latest Estimate £</b>	<b>2026/27 Original Estimate £</b>
<b>Benefits Fraud and Rent Allowances</b>			
a Employees	2,351	2,351	2,580
g Supplies & Services	444,800	456,800	450,430
l Transfer Payments	12,121,650	12,146,650	12,161,650
n Central & Administrative Expenditure	106,175	106,175	92,650
r Revenue Income	(12,325,070)	(12,325,070)	(12,313,400)
<b>Total for Benefits Fraud and Rent Allowances</b>	<b>349,906</b>	<b>386,906</b>	<b>393,910</b>
<b>Public Conveniences</b>			
a Employees	3,863	3,863	3,540
c Premises Related Expenditure	62,601	62,601	61,250
e Transport Related Expenditure	50	50	50
g Supplies & Services	3,857	3,857	3,020
n Central & Administrative Expenditure	810	810	840
q Capital Charges	6,390	6,390	6,470
r Revenue Income	(9,790)	(9,790)	(9,790)
<b>Total for Public Conveniences</b>	<b>67,781</b>	<b>67,781</b>	<b>65,380</b>
<b>Industrial Estates</b>			
a Employees	57,976	57,976	57,380
c Premises Related Expenditure	310,509	310,509	310,930
e Transport Related Expenditure	670	670	650
g Supplies & Services	12,140	12,140	12,230
n Central & Administrative Expenditure	68,300	68,300	65,200
q Capital Charges	108,720	108,720	114,920
r Revenue Income	(853,460)	(853,460)	(859,780)
<b>Total for Industrial Estates</b>	<b>(295,145)</b>	<b>(295,145)</b>	<b>(298,470)</b>
<b>Misc Property</b>			
a Employees	323,249	323,249	338,560
c Premises Related Expenditure	1,982,414	1,993,264	2,070,300
e Transport Related Expenditure	1,060	1,060	1,020
g Supplies & Services	65,192	65,192	68,260
n Central & Administrative Expenditure	306,010	306,010	305,740
q Capital Charges	108,630	108,630	103,110
r Revenue Income	(2,140,359)	(2,150,009)	(1,809,040)
y Holding Accounts	(554,890)	(554,890)	(959,270)
<b>Total for Misc Property</b>	<b>91,306</b>	<b>92,506</b>	<b>118,680</b>
<b>UK Shared Prosperity Fund</b>			
a Employees	693,540	300,042	0
c Premises Related Expenditure	0	0	0
e Transport Related Expenditure	0	0	0
g Supplies & Services	0	190,220	0
n Central & Administrative Expenditure	7,210	7,210	0
r Revenue Income	(693,540)	(490,262)	0
<b>Total for UK Shared Prosperity Fund</b>	<b>7,210</b>	<b>7,210</b>	<b>0</b>

## Corporate & Street Scene Services

	<b>2025/26 Original Estimate £</b>	<b>2025/26 Latest Estimate £</b>	<b>2026/27 Original Estimate £</b>
<b>DSO Grounds Maintenance</b>			
a Employees	964,807	964,807	1,021,440
c Premises Related Expenditure	17	17	20
e Transport Related Expenditure	203,175	203,175	207,885
g Supplies & Services	132,360	132,360	137,530
n Central & Administrative Expenditure	207,570	207,570	188,104
q Capital Charges	46,450	46,450	97,370
r Revenue Income	(22,730)	(22,730)	(26,200)
y Holding Accounts	(1,234,380)	(1,234,380)	(1,265,130)
<b>Total for DSO Grounds Maintenance</b>	<b>297,269</b>	<b>297,269</b>	<b>361,019</b>
<b>Allotments</b>			
c Premises Related Expenditure	8,280	8,280	11,170
n Central & Administrative Expenditure	1,250	1,250	1,230
r Revenue Income	(4,590)	(4,590)	(4,710)
<b>Total for Allotments</b>	<b>4,940</b>	<b>4,940</b>	<b>7,690</b>
<b>Cemeteries</b>			
a Employees	71,938	71,938	65,220
c Premises Related Expenditure	207,849	207,849	212,100
e Transport Related Expenditure	340	340	330
g Supplies & Services	17,402	17,402	17,950
n Central & Administrative Expenditure	27,040	27,040	26,070
q Capital Charges	8,700	8,700	9,090
r Revenue Income	(94,110)	(94,110)	(101,480)
<b>Total for Cemeteries</b>	<b>239,159</b>	<b>239,159</b>	<b>229,280</b>
<b>Countryside Management</b>			
a Employees	57,886	57,886	57,760
c Premises Related Expenditure	135,542	154,210	144,060
e Transport Related Expenditure	480	480	450
g Supplies & Services	18,669	18,669	20,950
n Central & Administrative Expenditure	14,900	14,900	8,460
q Capital Charges	2,670	2,670	2,670
r Revenue Income	(16,500)	(16,500)	(22,600)
<b>Total for Countryside Management</b>	<b>213,647</b>	<b>232,315</b>	<b>211,750</b>
<b>Parks</b>			
a Employees	212,584	212,584	196,790
c Premises Related Expenditure	650,296	657,421	672,580
e Transport Related Expenditure	2,070	2,070	1,940
g Supplies & Services	118,318	118,318	137,250
n Central & Administrative Expenditure	85,020	85,020	87,015
q Capital Charges	3,430	3,430	26,720
r Revenue Income	(15,710)	(15,710)	(31,350)
<b>Total for Parks</b>	<b>1,056,008</b>	<b>1,063,133</b>	<b>1,090,945</b>

## Corporate & Street Scene Services

	<b>2025/26 Original Estimate £</b>	<b>2025/26 Latest Estimate £</b>	<b>2026/27 Original Estimate £</b>
<b>Recycling</b>			
a Employees	2,105,398	2,105,452	3,084,322
e Transport Related Expenditure	984,093	1,009,853	1,236,638
g Supplies & Services	521,442	573,703	483,903
n Central & Administrative Expenditure	378,769	378,769	466,644
q Capital Charges	427,600	427,600	381,150
r Revenue Income	(3,063,260)	(3,344,133)	(3,413,475)
<b>Total for Recycling</b>	<b>1,354,042</b>	<b>1,151,244</b>	<b>2,239,182</b>
<b>Refuse Collection</b>			
a Employees	1,258,545	1,258,545	1,324,400
c Premises Related Expenditure	0	0	0
e Transport Related Expenditure	583,756	523,756	630,090
g Supplies & Services	450,908	450,908	331,510
n Central & Administrative Expenditure	264,912	264,912	273,167
q Capital Charges	120,670	120,670	55,780
r Revenue Income	(659,800)	(776,800)	(779,800)
y Holding Accounts	(14,500)	(14,500)	(15,380)
<b>Total for Refuse Collection</b>	<b>2,004,491</b>	<b>1,827,491</b>	<b>1,819,767</b>
<b>Street Cleansing</b>			
a Employees	1,313,428	1,313,428	1,238,820
c Premises Related Expenditure	750	750	750
e Transport Related Expenditure	250,853	250,853	319,140
g Supplies & Services	92,128	92,128	97,950
n Central & Administrative Expenditure	274,120	274,120	259,200
q Capital Charges	28,710	28,710	12,600
r Revenue Income	(248,470)	(248,470)	(261,930)
y Holding Accounts	(227,690)	(227,690)	(230,868)
<b>Total for Street Cleansing</b>	<b>1,483,829</b>	<b>1,483,829</b>	<b>1,435,662</b>
<b>Waste Business Improvements</b>			
a Employees	0	0	0
e Transport Related Expenditure	0	0	0
r Revenue Income	(36,000)	(36,000)	(36,000)
y Holding Accounts	0	0	0
<b>Total for Waste Business Improvements</b>	<b>(36,000)</b>	<b>(36,000)</b>	<b>(36,000)</b>
<b>Car Parks</b>			
a Employees	181,073	181,073	170,190
c Premises Related Expenditure	289,226	289,226	279,657
e Transport Related Expenditure	750	750	560
g Supplies & Services	144,303	144,303	161,700
n Central & Administrative Expenditure	186,090	186,090	173,410
q Capital Charges	25,480	25,480	25,480
r Revenue Income	(632,010)	(632,010)	(663,060)
y Holding Accounts	0	0	0
<b>Total for Car Parks</b>	<b>194,912</b>	<b>194,912</b>	<b>147,937</b>

## Corporate & Street Scene Services

	2025/26 Original Estimate £	2025/26 Latest Estimate £	2026/27 Original Estimate £
<b>Asset Management</b>			
a Employees	176,875	176,875	154,480
c Premises Related Expenditure	59,140	59,140	60,170
e Transport Related Expenditure	170	170	150
g Supplies & Services	4,692	4,692	4,890
n Central & Administrative Expenditure	55,660	55,660	48,940
y Holding Accounts	(296,537)	(296,537)	(268,630)
<b>Total for Asset Management</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Communications &amp; Promotion</b>			
a Employees	333,936	333,936	320,100
e Transport Related Expenditure	0	0	510
g Supplies & Services	68,479	68,479	85,850
n Central & Administrative Expenditure	106,430	106,430	93,530
r Revenue Income	(6,000)	(6,000)	(6,000)
y Holding Accounts	(499,935)	(499,935)	(477,950)
<b>Total for Communications &amp; Promotion</b>	<b>2,910</b>	<b>2,910</b>	<b>16,040</b>
<b>Council Offices</b>			
a Employees	43,446	43,446	43,570
c Premises Related Expenditure	1,392,693	1,392,693	1,424,510
e Transport Related Expenditure	190	190	190
g Supplies & Services	48,811	48,811	45,400
n Central & Administrative Expenditure	69,920	69,920	81,230
q Capital Charges	153,270	153,270	138,490
r Revenue Income	(3,500)	(3,500)	(7,000)
y Holding Accounts	(1,467,707)	(1,467,707)	(1,406,540)
<b>Total for Council Offices</b>	<b>237,123</b>	<b>237,123</b>	<b>319,850</b>
<b>Finance Support</b>			
a Employees	723,946	738,946	734,510
e Transport Related Expenditure	0	0	80
g Supplies & Services	207,753	207,753	239,630
n Central & Administrative Expenditure	266,440	266,440	281,900
r Revenue Income	(18,020)	(18,020)	(17,570)
y Holding Accounts	(1,180,119)	(1,180,119)	(1,169,130)
<b>Total for Finance Support</b>	<b>0</b>	<b>15,000</b>	<b>69,420</b>
<b>Health &amp; Safety</b>			
a Employees	70,884	70,884	64,890
e Transport Related Expenditure	1,040	1,040	1,080
g Supplies & Services	14,465	14,465	14,880
n Central & Administrative Expenditure	16,390	16,390	16,910
y Holding Accounts	(102,779)	(102,779)	(97,760)
<b>Total for Health &amp; Safety</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Corporate & Street Scene Services

	<b>2025/26 Original Estimate £</b>	<b>2025/26 Latest Estimate £</b>	<b>2026/27 Original Estimate £</b>
<b>I.T. Support</b>			
a Employees	1,574,166	1,574,166	1,397,510
e Transport Related Expenditure	12,600	12,600	12,420
g Supplies & Services	1,207,323	1,225,443	1,200,450
n Central & Administrative Expenditure	887,701	887,701	882,510
q Capital Charges	356,290	356,290	343,010
r Revenue Income	(1,172,800)	(1,172,800)	(998,020)
y Holding Accounts	(2,810,843)	(2,810,843)	(2,740,870)
<b>Total for I.T. Support</b>	<b>54,437</b>	<b>72,557</b>	<b>97,010</b>
<b>Legal</b>			
a Employees	344,869	514,869	501,790
e Transport Related Expenditure	150	150	140
g Supplies & Services	74,431	74,431	77,980
n Central & Administrative Expenditure	92,060	92,060	107,390
r Revenue Income	(52,810)	(52,810)	(54,210)
y Holding Accounts	(458,700)	(458,700)	(483,230)
<b>Total for Legal</b>	<b>0</b>	<b>170,000</b>	<b>149,860</b>
<b>Performance &amp; Scrutiny</b>			
a Employees	24,771	24,771	22,740
g Supplies & Services	5,640	5,640	6,470
n Central & Administrative Expenditure	32,050	32,050	33,340
y Holding Accounts	(62,461)	(62,461)	(62,550)
<b>Total for Performance &amp; Scrutiny</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Corporate Support Team</b>			
a Employees	39,863	39,863	44,740
e Transport Related Expenditure	10	10	0
g Supplies & Services	88,807	88,807	91,690
n Central & Administrative Expenditure	34,410	34,410	30,590
r Revenue Income	(5,020)	(20)	(20)
y Holding Accounts	(158,070)	(158,070)	(167,000)
<b>Total for Corporate Support Team</b>	<b>0</b>	<b>5,000</b>	<b>0</b>
<b>Human Resources</b>			
a Employees	438,046	438,046	437,490
e Transport Related Expenditure	1,620	1,620	990
g Supplies & Services	57,041	62,041	60,230
n Central & Administrative Expenditure	164,440	164,440	157,450
r Revenue Income	(200)	(200)	(200)
y Holding Accounts	(568,398)	(568,398)	(580,070)
<b>Total for Human Resources</b>	<b>92,549</b>	<b>97,549</b>	<b>75,890</b>

## Corporate & Street Scene Services

	<b>2025/26 Original Estimate £</b>	<b>2025/26 Latest Estimate £</b>	<b>2026/27 Original Estimate £</b>
<b>Committee Services</b>			
a Employees	99,052	99,052	144,260
e Transport Related Expenditure	130	130	20
g Supplies & Services	17,153	17,153	40,420
n Central & Administrative Expenditure	30,773	30,773	25,650
q Capital Charges	0	0	0
r Revenue Income	0	0	(1,240)
y Holding Accounts	(147,108)	(147,108)	(135,090)
<b>Total for Committee Services</b>	<b>0</b>	<b>0</b>	<b>74,020</b>
<b>Customer Contact Centre</b>			
a Employees	607,183	607,183	574,920
e Transport Related Expenditure	10	10	10
g Supplies & Services	24,315	24,315	30,730
n Central & Administrative Expenditure	318,025	318,025	264,910
r Revenue Income	0	0	0
y Holding Accounts	(949,533)	(949,533)	(870,570)
<b>Total for Customer Contact Centre</b>	<b>0</b>	<b>0</b>	<b>0</b>
Impact of in Year Budget Monitoring Salaries	0	169,045	0
<b>Total for Corporate &amp; Street Scene Services</b>	<b>8,940,179</b>	<b>9,028,488</b>	<b>10,641,498</b>

## Community & Development Services

	<b>2025/26 Original Estimate</b>	<b>2025/26 Latest Estimate</b>	<b>2026/27 Original Estimate</b>
	£	£	£
<b>DSO Housing Repairs</b>			
a Employees	1,345,992	1,345,992	1,380,403
c Premises Related Expenditure	202	202	220
e Transport Related Expenditure	261,729	261,729	252,665
g Supplies & Services	641,287	641,287	632,940
n Central & Administrative Expenditure	217,950	217,950	213,190
q Capital Charges	0	0	41,880
r Revenue Income	(6,000)	(6,000)	0
y Holding Accounts	(2,245,248)	(2,245,248)	(2,275,328)
<b>Total for DSO Housing Repairs</b>	<b>215,912</b>	<b>215,912</b>	<b>245,970</b>
<b>Contribution to Housing Rev Ac</b>			
g Supplies & Services	20,000	20,000	20,000
<b>Total for Contribution to Housing Rev Ac</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Forest Road Garages</b>			
c Premises Related Expenditure	1,000	1,000	1,000
n Central & Administrative Expenditure	350	350	310
r Revenue Income	(6,500)	(6,500)	(6,500)
<b>Total for Forest Road Garages</b>	<b>(5,150)</b>	<b>(5,150)</b>	<b>(5,190)</b>
<b>Homelessness</b>			
a Employees	416,112	420,112	447,900
c Premises Related Expenditure	1,246,030	2,146,030	1,737,430
e Transport Related Expenditure	2,810	2,810	2,180
g Supplies & Services	34,477	34,477	1,086,090
n Central & Administrative Expenditure	109,790	109,790	142,770
r Revenue Income	(801,710)	(1,013,710)	(1,245,390)
<b>Total for Homelessness</b>	<b>1,007,509</b>	<b>1,699,509</b>	<b>2,170,980</b>
<b>Housing Strategy</b>			
a Employees	75,780	75,780	69,190
g Supplies & Services	41,446	41,446	41,490
n Central & Administrative Expenditure	12,660	12,660	10,130
r Revenue Income	(41,000)	(41,000)	(41,000)
<b>Total for Housing Strategy</b>	<b>88,886</b>	<b>88,886</b>	<b>79,810</b>
<b>Private Sector Housing</b>			
a Employees	536,244	641,131	475,060
c Premises Related Expenditure	11,671	11,671	250
e Transport Related Expenditure	7,340	7,340	6,420
g Supplies & Services	65,082	116,242	58,320
n Central & Administrative Expenditure	136,600	136,600	75,940
q Capital Charges	1,408,973	1,408,973	1,731,437
r Revenue Income	(1,407,473)	(1,407,473)	(1,717,437)
<b>Total for Private Sector Housing</b>	<b>758,437</b>	<b>914,484</b>	<b>629,990</b>

## Community & Development Services

	<b>2025/26 Original Estimate</b>	<b>2025/26 Latest Estimate</b>	<b>2026/27 Original Estimate</b>
	£	£	£
<b>Children and Young People</b>			
a Employees	46,044	46,044	45,310
e Transport Related Expenditure	450	450	430
g Supplies & Services	4,406	4,406	4,890
n Central & Administrative Expenditure	24,050	24,050	21,900
<b>Total for Children and Young People</b>	<b>74,950</b>	<b>74,950</b>	<b>72,530</b>
<b>CCTV</b>			
a Employees	41,496	41,496	38,250
c Premises Related Expenditure	5,820	5,820	5,820
e Transport Related Expenditure	390	390	400
g Supplies & Services	121,117	143,117	139,060
n Central & Administrative Expenditure	11,850	11,850	5,520
q Capital Charges	14,770	14,770	14,770
r Revenue Income	0	0	(18,090)
<b>Total for CCTV</b>	<b>195,443</b>	<b>217,443</b>	<b>185,730</b>
<b>Community Safety</b>			
a Employees	710,259	976,332	857,850
c Premises Related Expenditure	22,220	22,220	24,590
e Transport Related Expenditure	10,120	10,120	7,660
g Supplies & Services	97,608	87,253	120,182
n Central & Administrative Expenditure	276,901	276,901	258,780
q Capital Charges	1,220	1,220	1,060
r Revenue Income	(192,770)	(192,770)	(222,000)
y Holding Accounts	(72,500)	(72,500)	(72,500)
<b>Total for Community Safety</b>	<b>853,058</b>	<b>1,108,776</b>	<b>975,622</b>
<b>Creative Communities</b>			
a Employees	95,675	95,675	44,870
c Premises Related Expenditure	577	577	640
e Transport Related Expenditure	780	780	290
g Supplies & Services	18,877	18,877	20,200
n Central & Administrative Expenditure	25,190	25,190	15,450
<b>Total for Creative Communities</b>	<b>141,099</b>	<b>141,099</b>	<b>81,450</b>
<b>Leisure Centre</b>			
a Employees	70,001	70,001	67,450
c Premises Related Expenditure	16,320	16,320	18,000
e Transport Related Expenditure	930	930	880
g Supplies & Services	105,780	105,780	106,290
n Central & Administrative Expenditure	35,280	35,280	34,230
q Capital Charges	447,850	447,850	437,780
r Revenue Income	(1,161,370)	(1,178,370)	(1,178,730)
<b>Total for Leisure Centre</b>	<b>(485,209)</b>	<b>(502,209)</b>	<b>(514,100)</b>

## Community & Development Services

	<b>2025/26 Original Estimate</b>	<b>2025/26 Latest Estimate</b>	<b>2026/27 Original Estimate</b>
	£	£	£
<b>Leisure Promotion</b>			
a Employees	48,837	48,837	40,130
c Premises Related Expenditure	10,495	10,495	11,550
e Transport Related Expenditure	170	170	0
g Supplies & Services	14,892	14,892	15,750
n Central & Administrative Expenditure	14,860	14,860	12,510
q Capital Charges	0	0	25,000
r Revenue Income	(10,500)	(10,500)	(11,550)
<b>Total for Leisure Promotion</b>	<b>78,754</b>	<b>78,754</b>	<b>93,390</b>
<b>Sports Development</b>			
a Employees	240,438	240,438	297,690
e Transport Related Expenditure	1,660	1,660	1,790
g Supplies & Services	78,732	122,259	80,240
n Central & Administrative Expenditure	93,030	93,030	86,260
q Capital Charges	0	0	0
r Revenue Income	(86,500)	(86,500)	(140,850)
<b>Total for Sports Development</b>	<b>327,360</b>	<b>370,887</b>	<b>325,130</b>
<b>Highways Miscellaneous</b>			
a Employees	72,247	72,247	56,790
c Premises Related Expenditure	18,360	18,360	18,620
e Transport Related Expenditure	510	510	490
g Supplies & Services	19,182	19,182	21,270
n Central & Administrative Expenditure	19,930	19,930	8,580
q Capital Charges	32,730	32,730	32,730
r Revenue Income	(9,000)	(35,000)	(20,000)
<b>Total for Highways Miscellaneous</b>	<b>153,959</b>	<b>127,959</b>	<b>118,480</b>
<b>Markets</b>			
a Employees	82,804	82,804	73,940
c Premises Related Expenditure	78,406	78,406	75,481
e Transport Related Expenditure	50	50	50
g Supplies & Services	6,875	6,875	13,420
n Central & Administrative Expenditure	22,930	22,930	31,060
q Capital Charges	5,680	5,680	5,680
r Revenue Income	(70,000)	(60,000)	(60,000)
<b>Total for Markets</b>	<b>126,745</b>	<b>136,745</b>	<b>139,631</b>
<b>Climate Change</b>			
a Employees	630	630	51,130
g Supplies & Services	50,000	50,000	20,000
n Central & Administrative Expenditure	8,040	8,040	10,070
r Revenue Income	0	0	0
<b>Total for Climate Change</b>	<b>58,670</b>	<b>58,670</b>	<b>81,200</b>

## Community & Development Services

	<b>2025/26 Original Estimate</b>	<b>2025/26 Latest Estimate</b>	<b>2026/27 Original Estimate</b>
	£	£	£
<b>Emergency Planning</b>			
a Employees	28,347	20,106	19,900
e Transport Related Expenditure	160	160	90
g Supplies & Services	33,361	41,602	42,710
n Central & Administrative Expenditure	19,250	19,250	21,220
<b>Total for Emergency Planning</b>	<b>81,118</b>	<b>81,118</b>	<b>83,920</b>
<b>Local Land Charges</b>			
a Employees	380	380	350
g Supplies & Services	31,670	31,670	32,270
n Central & Administrative Expenditure	3,120	3,120	3,170
<b>Total for Local Land Charges</b>	<b>35,170</b>	<b>35,170</b>	<b>35,790</b>
<b>Dog Warden Service</b>			
a Employees	28,385	28,385	26,640
c Premises Related Expenditure	210	210	220
e Transport Related Expenditure	4,472	4,472	6,557
g Supplies & Services	24,480	24,480	25,540
n Central & Administrative Expenditure	17,480	17,480	10,550
q Capital Charges	0	0	3,320
r Revenue Income	(5,660)	(5,660)	(5,800)
<b>Total for Dog Warden Service</b>	<b>69,367</b>	<b>69,367</b>	<b>67,027</b>
<b>Environmental Health</b>			
a Employees	747,723	747,723	714,280
e Transport Related Expenditure	11,390	11,390	12,370
g Supplies & Services	140,089	144,514	57,190
n Central & Administrative Expenditure	291,440	291,440	269,550
r Revenue Income	(44,810)	(44,810)	(45,930)
<b>Total for Environmental Health</b>	<b>1,145,832</b>	<b>1,150,257</b>	<b>1,007,460</b>
<b>Land Drainage</b>			
a Employees	0	0	0
c Premises Related Expenditure	4,890	4,890	4,990
g Supplies & Services	32,900	32,900	32,900
n Central & Administrative Expenditure	9,480	9,480	1,330
q Capital Charges	8,120	8,120	8,120
<b>Total for Land Drainage</b>	<b>55,390</b>	<b>55,390</b>	<b>47,340</b>
<b>Licences</b>			
a Employees	189,690	189,690	169,460
e Transport Related Expenditure	510	510	270
g Supplies & Services	12,271	12,271	13,890
n Central & Administrative Expenditure	97,690	97,690	66,210
r Revenue Income	(119,440)	(119,440)	(122,410)
<b>Total for Licences</b>	<b>180,721</b>	<b>180,721</b>	<b>127,420</b>

## Community & Development Services

	<b>2025/26 Original Estimate £</b>	<b>2025/26 Latest Estimate £</b>	<b>2026/27 Original Estimate £</b>
<b>Pest Control</b>			
a Employees	37,757	37,757	31,280
c Premises Related Expenditure	0	0	400
e Transport Related Expenditure	4,682	4,682	11,594
g Supplies & Services	22,997	22,997	24,640
n Central & Administrative Expenditure	21,810	21,810	39,380
r Revenue Income	(17,860)	(17,860)	(18,310)
<b>Total for Pest Control</b>	<b>69,386</b>	<b>69,386</b>	<b>88,984</b>
<b>Building Inspection</b>			
a Employees	177,669	154,669	176,450
e Transport Related Expenditure	0	0	0
g Supplies & Services	1,960	4,960	2,310
n Central & Administrative Expenditure	50	50	0
r Revenue Income	0	7,000	0
<b>Total for Building Inspection</b>	<b>179,679</b>	<b>166,679</b>	<b>178,760</b>
<b>Community Planning</b>			
a Employees	66,953	66,953	77,540
e Transport Related Expenditure	20	20	0
g Supplies & Services	151,582	160,448	154,930
n Central & Administrative Expenditure	31,130	31,130	29,700
r Revenue Income	0	0	0
<b>Total for Community Planning</b>	<b>249,685</b>	<b>258,551</b>	<b>262,170</b>
<b>Development Control</b>			
a Employees	1,192,972	1,297,972	1,187,850
e Transport Related Expenditure	7,320	7,320	9,180
g Supplies & Services	360,243	321,243	336,220
n Central & Administrative Expenditure	622,380	622,380	652,100
r Revenue Income	(1,378,030)	(1,688,030)	(1,591,290)
<b>Total for Development Control</b>	<b>804,885</b>	<b>560,885</b>	<b>594,060</b>
<b>Economic Development</b>			
a Employees	235,182	235,182	276,540
c Premises Related Expenditure	2,942	2,942	21,070
e Transport Related Expenditure	1,200	1,200	880
g Supplies & Services	126,640	134,640	143,040
n Central & Administrative Expenditure	124,600	124,600	84,100
q Capital Charges	233,985	233,985	35,850
r Revenue Income	(211,335)	(211,335)	(40,670)
y Holding Accounts	0	0	0
<b>Total for Economic Development</b>	<b>513,214</b>	<b>521,214</b>	<b>520,810</b>
<b>Environmental Initiatives</b>			
q Capital Charges	1,320	1,320	1,320
<b>Total for Environmental Initiatives</b>	<b>1,320</b>	<b>1,320</b>	<b>1,320</b>

## Community & Development Services

	<b>2025/26 Original Estimate £</b>	<b>2025/26 Latest Estimate £</b>	<b>2026/27 Original Estimate £</b>
<b>Planning Policy</b>			
a Employees	576,636	631,636	522,030
e Transport Related Expenditure	870	870	970
g Supplies & Services	298,848	539,458	321,240
n Central & Administrative Expenditure	220,470	220,470	230,420
q Capital Charges	0	0	71,428
r Revenue Income	(20,400)	(47,400)	(35,000)
<b>Total for Planning Policy</b>	<b>1,076,424</b>	<b>1,345,034</b>	<b>1,111,088</b>
Impact of in Year Budget Monitoring Salaries	0	(64,000)	0
<b>Total for Community &amp; Development Services</b>	<b>8,072,614</b>	<b>9,177,807</b>	<b>8,826,772</b>
<b>Total General Fund Service Expenditure</b>	<b>17,012,793</b>	<b>18,206,295</b>	<b>19,468,270</b>

## Housing Revenue Account

	<b>2025/26 ORIGINAL ESTIMATE (Published) £</b>	<b>2025/26 FORECAST OUTTURN £</b>	<b>2026/27 ORIGINAL ESTIMATE £</b>
<b>SUMMARY HOUSING REVENUE ACCOUNT</b>			
<b>INCOME</b>			
Dwelling Rents	(15,683,310)	(15,848,310)	(16,507,290)
Non Dwelling Rents	(80,150)	(64,150)	(65,160)
	<b>(15,763,460)</b>	<b>(15,912,460)</b>	<b>(16,572,450)</b>
<b>EXPENDITURE</b>			
Supervision & Management (General)	3,236,867	3,392,585	3,232,930
Supervision & Management (Special)	1,065,997	1,197,497	933,550
Lump Sum LCC pension contribution	96,530	96,530	0
Contributions to Housing Repairs A/C	3,650,000	3,700,000	4,091,250
Depreciation	3,871,320	3,871,320	4,092,320
Capital Charges: Debt Management	1,130	1,130	1,100
Increase in Provision for Bad Debts	80,000	80,000	80,000
Interest on Borrowing	1,806,003	1,848,003	1,797,444
	<b>13,807,847</b>	<b>14,187,065</b>	<b>14,228,594</b>
<b>Net Cost of Services</b>	<b>(1,955,613)</b>	<b>(1,725,395)</b>	<b>(2,343,856)</b>
Interest Receivable	(101,686)	(152,930)	(85,724)
IAS19 Adjustment	(290,970)	(290,970)	0
<b>Net Operating Expenditure</b>	<b>(2,348,269)</b>	<b>(2,169,295)</b>	<b>(2,429,580)</b>
<b>CONTRIBUTIONS</b>			
Contribution to Piper Alarm Reserve	50,000	50,000	50,000
Transfer to/from Major Repairs Reserve	(640,552)	(640,552)	(700,000)
Transfer to Regeneration Reserve	2,900,000	2,795,000	3,400,000
<b>(Surplus) / Deficit</b>	<b>(38,821)</b>	<b>35,153</b>	<b>320,420</b>
<b>Relevant Year Opening Balance at 1st April</b>	<b>(810,232)</b>	<b>(1,217,000)</b>	<b>(1,181,847)</b>
<b>Relevant Year Closing Balance at 31st March</b>	<b>(849,053)</b>	<b>(1,181,847)</b>	<b>(861,427)</b>

## Housing Supervision & Management Account

	<b>2025/26 ORIGINAL ESTIMATE (Published) £</b>	<b>2025/26 FORECAST OUTTURN £</b>	<b>2026/27 ORIGINAL ESTIMATE £</b>
<b>SUPERVISION &amp; MANAGEMENT (GENERAL)</b>			
Employees	1,640,422	1,728,874	1,622,740
Premises Related Expenditure	266,993	283,993	286,870
Transport Related Expenditure	15,470	15,470	17,120
Supplies & Services	343,449	393,715	367,340
Central & Administrative Expenses	1,006,053	1,006,053	974,380
<b>Gross Expenditure</b>	<b><u>3,272,387</u></b>	<b><u>3,428,105</u></b>	<b><u>3,268,450</u></b>
Revenue Income	(35,520)	(35,520)	(35,520)
<b>Total Income</b>	<b><u>(35,520)</u></b>	<b><u>(35,520)</u></b>	<b><u>(35,520)</u></b>
<b>Net Expenditure to HRA</b>	<b><u><u>3,236,867</u></u></b>	<b><u><u>3,392,585</u></u></b>	<b><u><u>3,232,930</u></u></b>
<b>SUPERVISION &amp; MANAGEMENT (SPECIAL)</b>			
Employees	911,081	976,081	808,630
Premises Related Expenditure	605,152	632,652	669,610
Transport Related Expenditure	13,450	13,450	11,510
Supplies & Services	170,343	170,343	132,690
Central & Administrative Expenses	301,971	301,971	222,190
<b>Gross Expenditure</b>	<b><u>2,001,997</u></b>	<b><u>2,094,497</u></b>	<b><u>1,844,630</u></b>
Revenue Income	(906,400)	(867,400)	(879,850)
Recharges	(29,600)	(29,600)	(31,230)
<b>Total Income</b>	<b><u>(936,000)</u></b>	<b><u>(897,000)</u></b>	<b><u>(911,080)</u></b>
<b>Net Expenditure to HRA</b>	<b><u><u>1,065,997</u></u></b>	<b><u><u>1,197,497</u></u></b>	<b><u><u>933,550</u></u></b>

## Housing Repairs Account

	<b>2025/26 ORIGINAL ESTIMATE (Published) £</b>	<b>2025/26 FORECAST OUTTURN £</b>	<b>2026/27 ORIGINAL ESTIMATE £</b>
<b>HOUSING REPAIRS ACCOUNT</b>			
<b>Administration</b>			
Employee Costs	772,048	826,048	710,030
Transport Related Expenditure	10,710	10,710	16,210
Supplies & Services	171,585	276,585	180,950
Central Administrative Expenses	308,430	308,430	318,040
<b>Total Housing Repairs Administration</b>	<b>1,262,773</b>	<b>1,421,773</b>	<b>1,225,230</b>
<b>Programmed Repairs</b>	<b>836,556</b>	<b>836,556</b>	<b>849,410</b>
<b>Responsive Repairs</b>	<b>1,612,460</b>	<b>1,642,460</b>	<b>2,010,170</b>
<b>GROSS EXPENDITURE</b>	<b>3,711,789</b>	<b>3,900,789</b>	<b>4,084,810</b>
Contribution from HRA	(3,650,000)	(3,700,000)	(4,091,250)
IAS19 Adjustment	(94,310)	(94,310)	0
<b>TOTAL INCOME</b>	<b>(3,744,310)</b>	<b>(3,794,310)</b>	<b>(4,091,250)</b>
Contribution from HRA Reserves	0	(105,000)	0
<b>NET EXPENDITURE</b>	<b>(32,521)</b>	<b>1,479</b>	<b>(6,440)</b>
<b>Opening Balance at 1st April</b>	<b>(4,200)</b>	<b>(14,000)</b>	<b>(12,521)</b>
<b>Closing Balance at 31st March</b>	<b>(36,721)</b>	<b>(12,521)</b>	<b>(18,961)</b>

## Capital Estimates 2025/2026 to 2028/2029

### Summary

	<b>TOTAL COST</b>	<b>ESTIMATE 2025/26</b>	<b>ESTIMATE 2026/27</b>	<b>ESTIMATE 2027/28</b>	<b>ESTIMATE 2028/29</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>					
Corporate, Support & Street Scene Service	15,320,866	6,983,937	7,113,165	652,272	571,492
Community & Development Services	1,062,820	354,024	298,796	205,000	205,000
<b>Expenditure Total</b>	<b>16,383,686</b>	<b>7,337,961</b>	<b>7,411,961</b>	<b>857,272</b>	<b>776,492</b>
<b>Financing</b>					
<b>General Financing</b>					
Capital Receipts	433,392	70,000	106,696	156,696	100,000
Borrowing GF (Non MIRA)	15,650,294	7,167,961	7,205,265	600,576	676,492
Contribution from reserves GF	300,000	100,000	100,000	100,000	0
<b>Financing Total</b>	<b>16,383,686</b>	<b>7,337,961</b>	<b>7,411,961</b>	<b>857,272</b>	<b>776,492</b>

## Corporate, Support & Street Scene Capital Programme

	<b>TOTAL COST £</b>	<b>ESTIMATE 2025/26 £</b>	<b>ESTIMATE 2026/27 £</b>	<b>ESTIMATE 2027/28 £</b>	<b>ESTIMATE 2028/29 £</b>
<b>Asset Management Enhancements</b>					
Total Annual Expenditure(ALL HBBC)	<b>414,610</b>	<b>114,610</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
<b>Making Tax Digital</b>					
Total Annual Expenditure(ALL HBBC)	<b>12,000</b>	<b>0</b>	<b>12,000</b>	<b>0</b>	<b>0</b>
<b>Future Operating Model</b>					
Total Annual Expenditure(ALL HBBC)	<b>16,500</b>	<b>16,500</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Network and Server Resilience</b>					
Total Annual Expenditures	74,602	<b>0</b>	<b>74,602</b>	<b>0</b>	<b>0</b>
External Contributions	(53,160)	<b>0</b>	(53,160)	<b>0</b>	<b>0</b>
HBBC Element	<b>21,442</b>	<b>0</b>	<b>21,442</b>	<b>0</b>	<b>0</b>
<b>Network Upgrades - Phase 2</b>					
Total Annual Expenditure(ALL HBBC)	<b>14,981</b>	<b>14,981</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ICT Security Upgrades</b>					
Total Annual Expenditure(ALL HBBC)	<b>87,406</b>	<b>10,000</b>	<b>77,406</b>	<b>0</b>	<b>0</b>
<b>UK Shared Prosperity Schemes</b>					
Total Annual Expenditures	246,998	246,998	0	<b>0</b>	<b>0</b>
External Contributions	(246,998)	(246,998)	0	<b>0</b>	<b>0</b>
HBBC Element	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Vehicle Communication System</b>					
Total Annual Expenditure(ALL HBBC)	<b>27,000</b>	<b>27,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Emergency Generator</b>					
Total Annual Expenditure(ALL HBBC)	<b>12,000</b>	<b>0</b>	<b>12,000</b>	<b>0</b>	<b>0</b>
<b>UPS Replacement</b>					
Total Annual Expenditure(ALL HBBC)	<b>33,000</b>	<b>0</b>	<b>33,000</b>	<b>0</b>	<b>0</b>
<b>MFA Non Corp Mobiles</b>					
Total Annual Expenditure(ALL HBBC)	<b>23,172</b>	<b>23,172</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Laptop Replacement</b>					
Total Annual Expenditure(ALL HBBC)	<b>475,000</b>	<b>15,000</b>	<b>460,000</b>	<b>0</b>	<b>0</b>
<b>Parks Major works</b>					
Total Annual Expenditure(ALL HBBC)	<b>120,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>
<b>Tracking System</b>					
Total Annual Expenditure(ALL HBBC)	<b>72,302</b>	<b>15,440</b>	<b>18,037</b>	<b>18,939</b>	<b>19,886</b>
<b>Memorial Safety Programme</b>					
Total Annual Expenditure	<b>26,830</b>	6,610	6,740	6,740	6,740
Special Expenses Area Reserves	<b>(26,830)</b>	(6,610)	(6,740)	(6,740)	(6,740)
HBBC ELEMENT	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Corporate, Support & Street Scene Capital Programme

	<b>TOTAL COST £</b>	<b>ESTIMATE 2025/26 £</b>	<b>ESTIMATE 2026/27 £</b>	<b>ESTIMATE 2027/28 £</b>	<b>ESTIMATE 2028/29 £</b>
<b>Waste Management Receptacles</b>					
Total Annual Expenditure(ALL HBBC)	<b>895,922</b>	<b>172,500</b>	<b>210,687</b>	<b>240,129</b>	<b>272,606</b>
<b>Existing Green Spaces Delivery Plan</b>					
Total Annual Expenditure	128,656	128,656	0	0	0
Less Section 106 contributions	(128,656)	(128,656)	0	0	0
Less other private contributions	0				
HBBC ELEMENT	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>New Green Spaces Delivery Strategy</b>					
Total Annual Expenditure	342,126	170,623	121,847	28,000	21,656
Less Section 106 contributions	(236,900)	(130,397)	(89,847)	0	(16,656)
Special Expenses reserve	(101,466)	(36,466)	(32,000)	(28,000)	(5,000)
HBBC ELEMENT	<b>3,760</b>	<b>3,760</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Burbage Common - The Greens</b>					
Total Annual Expenditure(ALL HBBC)	<b>34,524</b>	<b>34,524</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Machinery Procurement</b>					
Total Annual Expenditure(ALL HBBC)	<b>272,145</b>	<b>76,229</b>	<b>100,412</b>	<b>95,504</b>	
<b>Car Park Major Works</b>					
Total Annual Expenditure	155,538	0	155,538	0	0
Less Section 106 contributions	0	0	0	0	0
Total Annual Expenditure (ALL HBBC)	<b>155,538</b>	<b>0</b>	<b>155,538</b>	<b>0</b>	<b>0</b>
<b>Burbage Common Biodiversity Net Gain (BNG)</b>					
Total Annual Expenditure	<b>53,958</b>	<b>0</b>	<b>53,958</b>	<b>0</b>	<b>0</b>
External Contributions	<b>(53,958)</b>	<b>0</b>	<b>(53,958)</b>	<b>0</b>	<b>0</b>
HBBC Element	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Parish &amp; Community Initiatives Grants</b>					
Total Annual Expenditure(ALL HBBC)	<b>491,925</b>	<b>119,925</b>	<b>124,000</b>	<b>124,000</b>	<b>124,000</b>
<b>Hinckley Community Initiatives Fund</b>					
Total Annual Expenditures	40,000	10,000	10,000	10,000	10,000
Special Expenses Area Reserves	(40,000)	(10,000)	(10,000)	(10,000)	(10,000)
HBBC Element	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Community Equipment Grant Scheme</b>					
Total Annual Expenditure(ALL HBBC)	<b>100,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
<b>Electric Charging Points</b>					
Total Annual Expenditures	105,000	0	105,000	0	0
Grant Funding	0	0	0	0	0
S106 Monies	0	0	0	0	0
HBBC Element	<b>105,000</b>	<b>0</b>	<b>105,000</b>	<b>0</b>	<b>0</b>

## Corporate, Support & Street Scene Capital Programme

	<b>TOTAL COST £</b>	<b>ESTIMATE 2025/26 £</b>	<b>ESTIMATE 2026/27 £</b>	<b>ESTIMATE 2027/28 £</b>	<b>ESTIMATE 2028/29 £</b>
<b>Partnership IT Schemes</b>					
Total Annual Expenditures	<b>202,894</b>	<b>0</b>	202,894	0	0
External Contributions	(202,894)	0	(202,894)	0	0
HBBC Element	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NHS Hinckley Hub upgrade</b>					
Total Annual Expenditure(ALL HBBC)	<b>57,908</b>	<b>57,908</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Acquisition &amp; Development Scheme</b>					
Total Annual Expenditure(ALL HBBC)	<b>10,000,000</b>	<b>4,750,000</b>	<b>5,250,000</b>	<b>0</b>	<b>0</b>
<b>Desktop Docking Station Replacement</b>					
Total Annual Expenditure(ALL HBBC)	<b>38,000</b>	<b>0</b>	<b>38,000</b>	<b>0</b>	<b>0</b>
<b>Cloud Archiving</b>					
Total Annual Expenditure	135,000	0	90,000	45,000	0
Contributions from Partners	(78,900)	0	(52,600)	(26,300)	0
HBBC Element	<b>56,100</b>	<b>0</b>	<b>37,400</b>	<b>18,700</b>	<b>0</b>
<b>Wan Replacement</b>					
Total Annual Expenditure	50,000	0	50,000	0	0
Contributions from Partners	(29,220)	0	(29,220)	0	0
HBBC Element	<b>20,780</b>	<b>0</b>	<b>20,780</b>	<b>0</b>	<b>0</b>
<b>Food Waste Service</b>					
Total Annual Expenditure	<b>1,085,850</b>	<b>1,085,850</b>	0	0	0
External Contributions	(1,085,850)	(1,085,850)	0	0	0
HBBC Element	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ICT Strategic Improvements</b>					
Total Annual Expenditure	<b>623,314</b>	<b>130,000</b>	<b>493,314</b>	<b>0</b>	<b>0</b>
External Contributions	(266,413)	(55,562)	(210,851)	0	0
HBBC Element	<b>356,901</b>	<b>74,438</b>	<b>282,463</b>	<b>0</b>	<b>0</b>
<b>Jubilee Depot with additional capital works</b>					
Total Annual Expenditure	<b>1,402,950</b>	<b>1,402,950</b>	<b>0</b>	<b>0</b>	<b>0</b>
HBBC Element	<b>1,402,950</b>	<b>1,402,950</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL GROSS EXPENDITURE</b>	17,872,111	8,684,476	7,854,435	723,312	609,888
<b>LESS TOTAL CONTRIBUTIONS</b>	(2,551,245)	(1,700,539)	(741,270)	(71,040)	(38,396)
<b>TOTAL HBBC ELEMENT</b>	<b>15,320,866</b>	<b>6,983,937</b>	<b>7,113,165</b>	<b>652,272</b>	<b>571,492</b>

## Community & Development Services Capital Programme

	<b>TOTAL COST £</b>	<b>ESTIMATE 2025/26 £</b>	<b>ESTIMATE 2026/27 £</b>	<b>ESTIMATE 2027/28 £</b>	<b>ESTIMATE 2028/29 £</b>
<b>Renovation Assistance (Major Works)</b>					
Total Annual Expenditure(ALL HBBC)	<b>425,950</b>	<b>35,950</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>
<b>Home Improvement Assistance (Minor Works)</b>					
Total Annual Expenditure(ALL HBBC)	<b>137,990</b>	<b>17,990</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>
<b>Private Sector Housing Enforcement</b>					
Total Annual Expenditure	400,000	100,000	100,000	100,000	100,000
Less External Contributions	(400,000)	(100,000)	(100,000)	(100,000)	(100,000)
HBBC ELEMENT	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Countywide Hoarding Project</b>					
Total Annual Expenditure	1,765,092	403,000	732,092	315,000	315,000
Less Government Grant	(1,765,092)	(403,000)	(732,092)	(315,000)	(315,000)
HBBC ELEMENT	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Green Deal and Fuel Poverty Capital Fund</b>					
Total Annual Expenditure	139,665	0	139,665	0	0
Less Government Grant	(139,665)	0	(139,665)	0	0
HBBC ELEMENT	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Disabled Facilities Grants</b>					
Total Annual Expenditure	2,359,620	590,580	589,680	589,680	589,680
Less Government Grant	(2,359,620)	(590,580)	(589,680)	(589,680)	(589,680)
HBBC ELEMENT	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Sports Facility Improvement Fund</b>					
Total Annual Expenditure(ALL HBBC)	<b>14,010</b>	<b>14,010</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Bosworth 1485 Sculpture Trail Project</b>					
Total Annual Expenditure	90,139	90,139	0	0	0
LLEP contributions	0	0	0	0	0
HBBC Element	<b>90,139</b>	<b>90,139</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CCTV Project</b>					
Total Annual Expenditure(ALL HBBC)	<b>25,000</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>0</b>
<b>Heritage Action Zone</b>					
Total Annual Expenditures	30,520	21,724	8,796	0	0
Special Expenses Area Reserves	0	0	0	0	0
Less: Contributions	0	0	0	0	0
HBBC Element	<b>30,520</b>	<b>21,724</b>	<b>8,796</b>	<b>0</b>	<b>0</b>
<b>Sketchley Brook 106</b>					
Total Annual Expenditures	40,960	<b>40,960</b>	<b>0</b>	<b>0</b>	<b>0</b>
Less Section 106 contributions	(40,960)	(40,960)	0	0	0
HBBC Element	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Community & Development Services Capital Programme

	<b>TOTAL COST</b>	<b>ESTIMATE 2025/26</b>	<b>ESTIMATE 2026/27</b>	<b>ESTIMATE 2027/28</b>	<b>ESTIMATE 2028/29</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Rural Prosperity Fund Schemes</b>					
Total Annual Expenditures	120,260	120,260	0	0	0
External Contributions	(120,260)	(120,260)	0	0	0
<b>HBBC Element</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Borough Improvements</b>					
Total Annual Expenditures	212,632	<b>62,632</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
Less Private contribution	(60,000)	(15,000)	(15,000)	(15,000)	(15,000)
<b>HBBC Element</b>	<b>152,632</b>	<b>47,632</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>
<b>Bradgate Stables - In-default Urgent Works</b>					
<b>Total Annual Expenditure</b>	300,000	0	300,000	0	0
Less External contributions	(240,000)	0	(240,000)	0	0
<b>HBBC ELEMENT</b>	<b>60,000</b>	<b>0</b>	<b>60,000</b>	<b>0</b>	<b>0</b>
<b>WayFaring HAC</b>					
Total Annual Expenditure	5,000	5,000	0	0	0
Special Expenses Area Reserves	(5,000)	(5,000)	0	0	0
<b>HBBC Element</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Solar Panel Scheme at Hinckley Leisure Centre</b>					
	102,213	102,213	0	0	0
External Contributions	0	0	0	0	0
<b>HBBC Element</b>	<b>102,213</b>	<b>102,213</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Regeneration LLEP Enterprise Zone</b>					
Total Annual Expenditure(ALL HBBC)	<b>10,366</b>	<b>10,366</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Christmas Lights Replacement</b>					
Total Annual Expenditure	<b>14,000</b>	<b>14,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>HBBC Element</b>	<b>14,000</b>	<b>14,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL GROSS EXPENDITURE</b>	6,193,417	1,628,824	2,115,233	1,224,680	1,224,680
<b>LESS TOTAL CONTRIBUTIONS</b>	(5,130,597)	(1,274,800)	(1,816,437)	(1,019,680)	(1,019,680)
<b>TOTAL HBBC ELEMENT</b>	<b>1,062,820</b>	<b>354,024</b>	<b>298,796</b>	<b>205,000</b>	<b>205,000</b>

## Housing Revenue Account Capital Programme

	TOTAL	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
	2025/26	2026/27	2027/28	2028/29	
	£	£	£	£	£
<b>Expenditure</b>					
Sheltered Scheme Enhancements	165,670	40,800	40,800	41,620	42,450
Kitchen Improvements	6,686,180	1,505,420	1,692,840	1,726,690	1,761,230
Boiler and Heating Replacement	2,799,880	599,740	627,400	778,580	794,160
Low Maintenance Doors	230,370	73,930	51,120	52,140	53,180
Electrical Testing / Upgrading	3,141,430	880,720	633,490	805,550	821,670
Programmed Enhancements	1,357,020	326,900	336,600	343,330	350,190
uPVC Window Replacement	1,223,720	266,970	312,620	318,880	325,250
Re-roofing	1,476,720	377,190	528,560	316,280	254,690
Adaptations for Disabled People	2,720,610	742,560	612,000	676,260	689,790
Major Void Enhancements	3,537,990	869,570	899,720	917,720	850,980
Bathrooms Enhancements	1,277,780	469,480	442,060	181,310	184,930
Legionella	52,820	12,240	12,240	15,610	12,730
Asbestos	1,014,680	265,490	244,800	249,700	254,690
Fire Risk Assessments	1,941,420	812,920	464,100	473,380	191,020
Insulation & Wraps	12,345,090	2,558,280	3,221,720	3,218,520	3,346,570
Capital Salaries	1,084,610	0	354,400	361,490	368,720
Piper Alarm System	170,000	50,000	60,000	30,000	30,000
Sheltered housing communal furniture upgrades	60,000	0	20,000	20,000	20,000
Housing Delivery	11,462,473	4,912,473	2,850,000	1,850,000	1,850,000
Peggs Close	5,389,020	808,350	4,580,670	0	0
Refurbishment and upgrade of sheltered scheme communal areas	120,000	30,000	30,000	30,000	30,000
UKSPF (Energy Efficiency)	107,811	107,811	0	0	0
<b>Expenditure Total</b>	<b>58,365,294</b>	<b>15,710,844</b>	<b>18,015,140</b>	<b>12,407,060</b>	<b>12,232,250</b>
<b>Financing</b>					
Major Repairs Reserve (Depreciation)	12,527,448	3,009,448	3,500,000	3,009,000	3,009,000
Regeneration Reserve	12,295,000	3,395,000	3,500,000	2,700,000	2,700,000
Earmarked Reserves - Piper Alarm	170,000	50,000	60,000	30,000	30,000
Borrowing	25,164,775	4,565,005	9,641,050	5,365,470	5,593,250
<b>External Funding</b>					
Grant funding	1,658,071	441,391	414,090	402,590	400,000
Capital Receipts	6,550,000	4,250,000	900,000	900,000	500,000
<b>Financing Total</b>	<b>58,365,294</b>	<b>15,710,844</b>	<b>18,015,140</b>	<b>12,407,060</b>	<b>12,232,250</b>